



**МИНИСТЕРСТВО ФИНАНСОВ  
САХАЛИНСКОЙ  
ОБЛАСТИ**



**САХАЛИН И КУРИЛЫ**

# **PARTICIPATORY BUDGETING PROGRAM IN SAKHALIN OBLAST**

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Department of Budget Policy

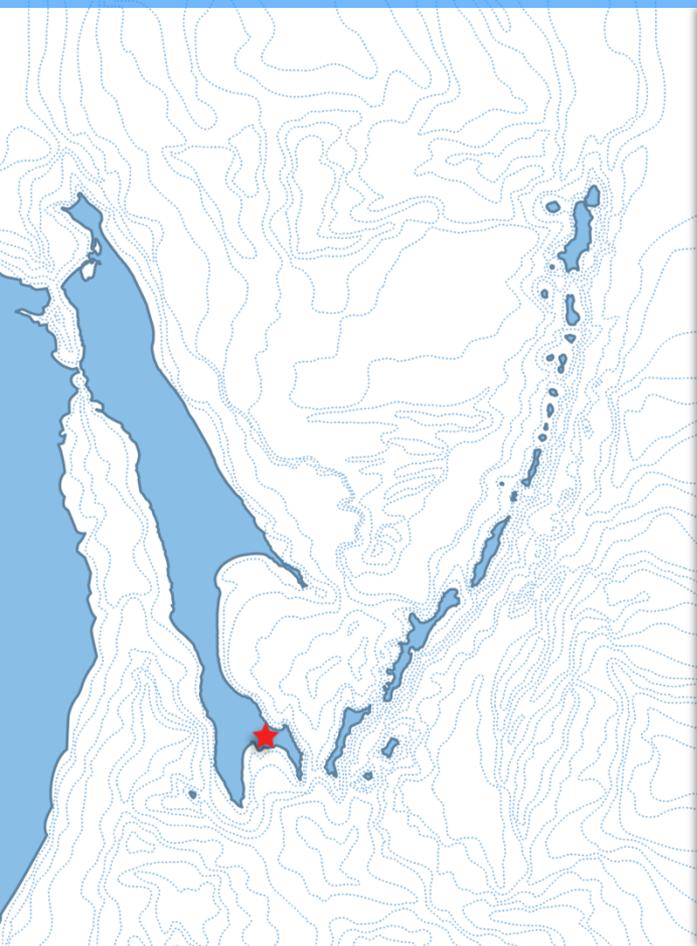
Ministry of Finance of Sakhalin Oblast



**S** Area  
87,400 km

 Population  
490,200 people

 More than **100**  
nationalities



The only island region in Russia

MORE THAN **100** ISLANDS

THE LARGEST ISLAND – **SAKHALIN**

More than **200** settlements

★ Administrative center – **the city of Yuzhno-Sakhalinsk**

**6 655 km**

from Yuzhno-Sakhalinsk to  
Moscow

**446 km**



From Yuzhno-Sakhalinsk to  
Sapporo (Japan)

**GOAL** – increasing trust to the government, promoting dialogue between citizens and local governments



**LISP - LOCAL INITIATIVES  
SUPPORT PROGRAM**

Up to **~ 45K USD**  
per project

(small projects,  
mainly rural)

Budget: **~1.9 mln USD**

**START – 2017**



**PORT - TERRITORIAL  
DEVELOPMENT**

Up to **~ 1,5 mln USD**  
per project

(big infrastructure  
projects )

Budget: **~15 mln USD**

**START – 2018**



**YOUTH  
BUDGET**

Up to **~ 45K USD**  
per school

(improving budget  
literacy for school  
students of 9-11 grades)

Budget: **~5.7 mln USD**

**START – 2017**



# LISP

LOCAL INITIATIVES  
SUPPORT PROGRAM

# LOCAL INITIATIVES SUPPORT PROGRAM

## PROGRAM START – 2017

### GOAL:

- Promoting dialogue between citizens and local governments to solve basic social problems

### FOCUS:

- Small and medium size municipalities, mainly rural
- Small projects (up to 45 K USD)
- Improvement of basic local level social infrastructure and territorial improvement

### DESIGN FEATURES:

- Two-stage approach to project selection:
  - Nomination of project proposals in municipalities – based on citizens' voting
  - Competition between municipal proposals – based on a set of formal criteria (share of population supported the project, contribution to projects by population and business, etc.)
    - over 60% of municipal proposals voted by people are finally approved and financed
- Co-financing by population and business (cash and in-kind)



## LOCAL INITIATIVES SUPPORT PROGRAM

COMPETITIVE SELECTION IN 2018



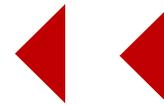
68

PROJECTS  
APPRAISED



46

FUNDED



~1.9  
mln USD

65 of 68 proposals



RESIDENTS CONTRIBUTION

140

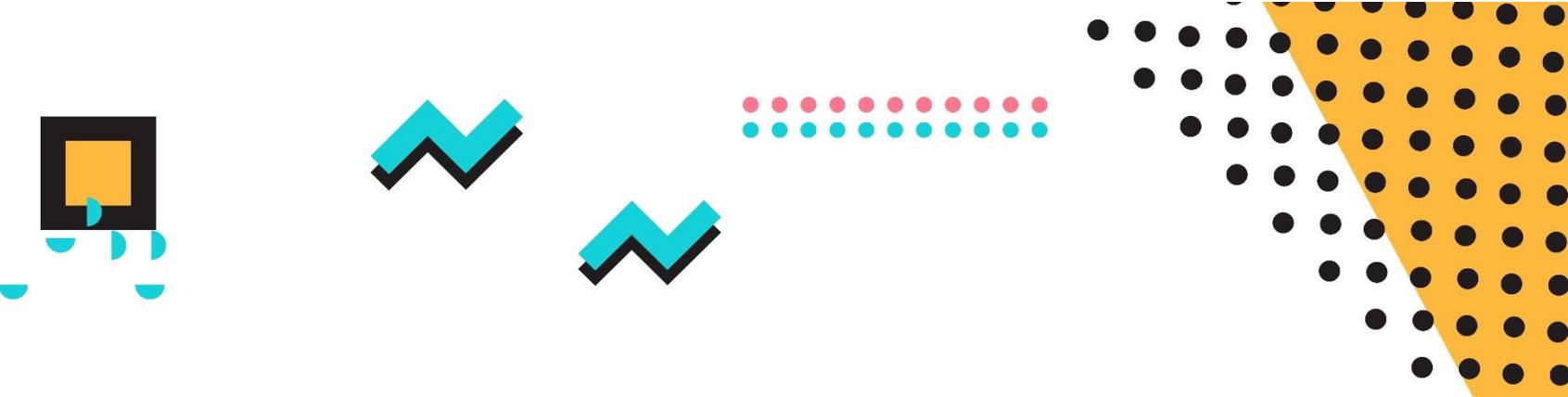


Awareness-building and  
final community meetings

300

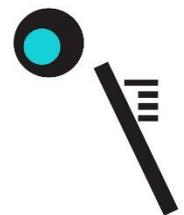
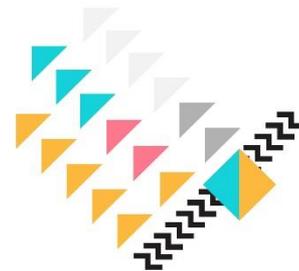


MEDIA  
PUBLICATIONS



**YOUTH**

**BUDGET**



# YOUTH BUDGET

START – 2017

## GOAL:

- Improving budget literacy for school students, capacity building and motivation for the participation in PB/IB projects
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## FOCUS:

- Budget literacy for school students of Sakhalin oblast (grades 9-11)
  - Capacity building and motivation for the participation in PB/IB projects
  - Civic engagement of school students
- 

## DESIGN FEATURES:

- General procedures similar to PORT  
Nomination, discussion and selection of projects



## YOUTH BUDGET

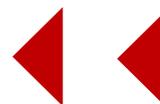
«МОЛОДЕЖНЫЙ  
БЮДЖЕТ»!



MORE THAN **10000**  
school students



**125**  
SCHOOLS



**~5.7**  
mln USD

**ANNUALLY**



to EACH SCHOOL

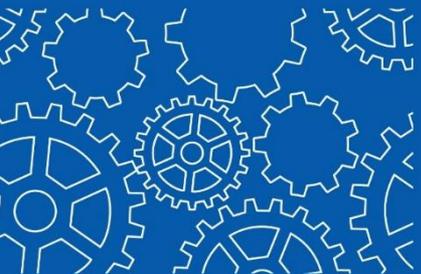


ALL PROJECTS WERE  
FUNDED

**IMPLEMENTATION IN 2018**

# TRAININGS FOR STUDENTS AND TEACHERS

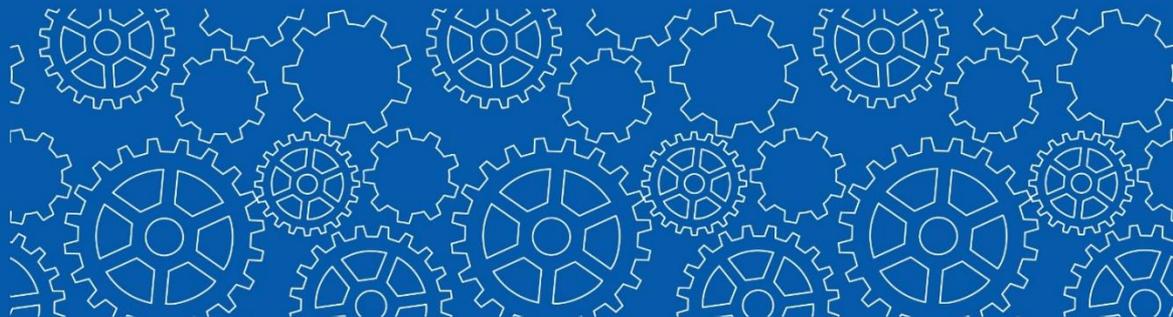




# PORT

TERRITORIAL

DEVELOPMENT PROJECT



# PORT SAKHALIN DESIGN DEVELOPMENT

## BASED ON THE EXPERIENCE OF CASCAIS, PORTUGAL

- Joint project team with the World Bank
- Study of Cascais experience on site (details of design and implementation at each stage of the project)
- Design development taking into account features of Russia and the Sakhalin region



## COMMUNITY DEVELOPMENT (PORT)

START – 2018

### FOCUS:

- Urban and sub-urban areas
- Big infrastructure projects (up to ~1.5 mln USD per project)

MIX OF LISP and CASCAIS PB MODELS

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### DESIGN FEATURES:

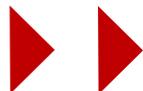
- Two-level public discussions:
  1. Preliminary meetings in communities (with direct participation of citizens)
  2. Final meetings of community delegates
- Region-wide online voting by population
  - Authentication through the official national platform for public services ('GosUslugi')



## COMMUNITY DEVELOPMENT (PORT)

ALL MUNICIPALITIES IN THE REGION ARE COVERED

**15**  
mln  
USD



PROJECT COST

**up to 1.5 mln USD**

financed by regional and  
municipal budgets

CO-FINANCING FROM  
MUNICIPAL BUDGET

**AT LEAST 1 %**

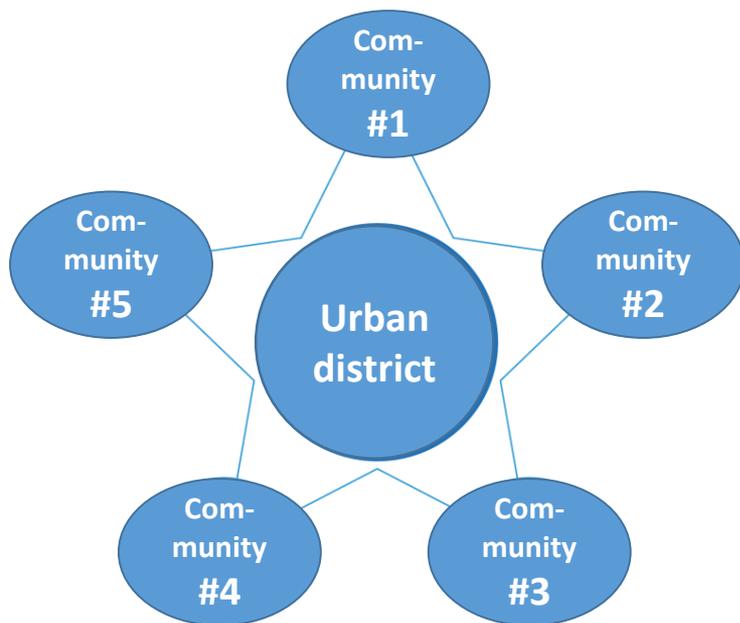
of project cost

PROJECT TYPE – construction (or acquisition)  
Reconstruction of municipal social infrastructure

IMPLEMENTATION PERIOD UP TO **2** YEARS  
as of the date of project adoption and financing decision



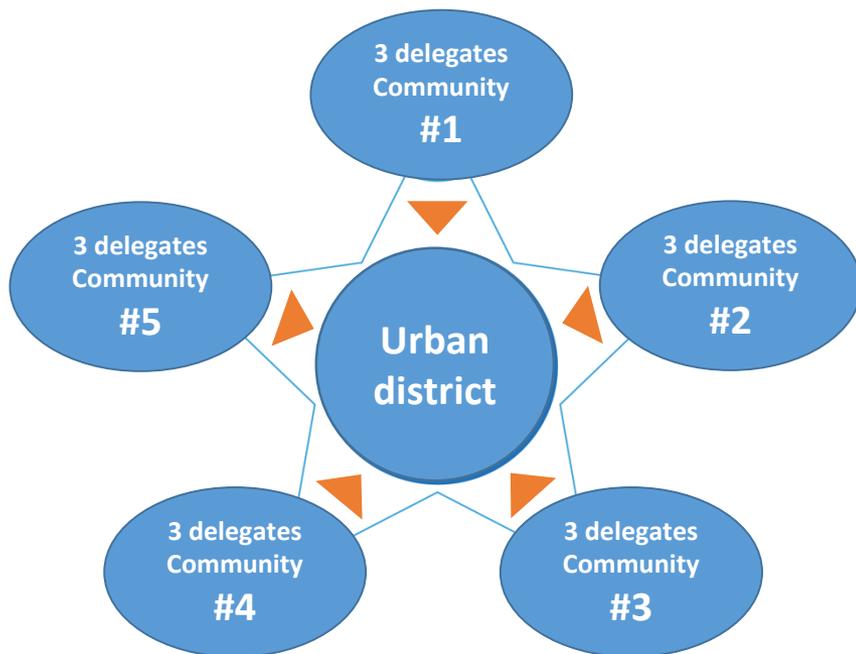
## PRELIMINARY COMMUNITY MEETINGS



### CONCLUSIONS:

- ✓ **1 project proposal per community** to be put up for voting at the meeting of delegates at the municipal level
- ✓ **3 delegates per community** to participate in the meeting of delegates at the municipal level

## FINAL MEETINGS OF DELEGATES AT THE MUNICIPAL LEVEL



### CONCLUSIONS:

- ✓ **2 project proposals per each municipality** to be put up for voting at the general regional meeting



# WINNERS

**CHILDREN'S CAMP**



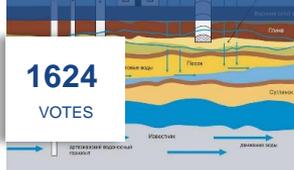
**1943**  
VOTES

**STADIUM**



**1763**  
VOTES

**WATERWORKS**



**1624**  
VOTES

**STADIUM**



**1610**  
VOTES

**RECREATIONAL PARK**



**1557**  
VOTES

**CIVIC CENTER**



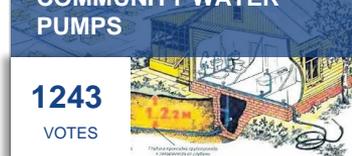
**1420**  
VOTES

**URBAN PARK WITH STELE**



**1270**  
VOTES

**PLUMBING WITH COMMUNITY WATER PUMPS**



**1243**  
VOTES

**PRITYAZHENIE CIVIL CENTER (INCLUDING FOR CHILDREN WITH DISABILITIES)**



**1159**  
VOTES

**WASTEWATER TREATMENT FACILITY**

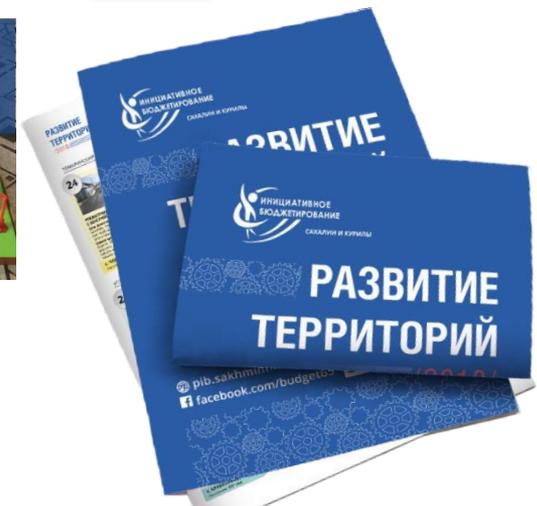


**973**  
VOTES

**STADIUM WITH ROLLER-SKI TRACK**



**971**  
VOTES



# JUNE 12

## OFFICIAL CEREMONY – ANNOUNCEMENT OF WINNERS



# PORT INNOVATIONS

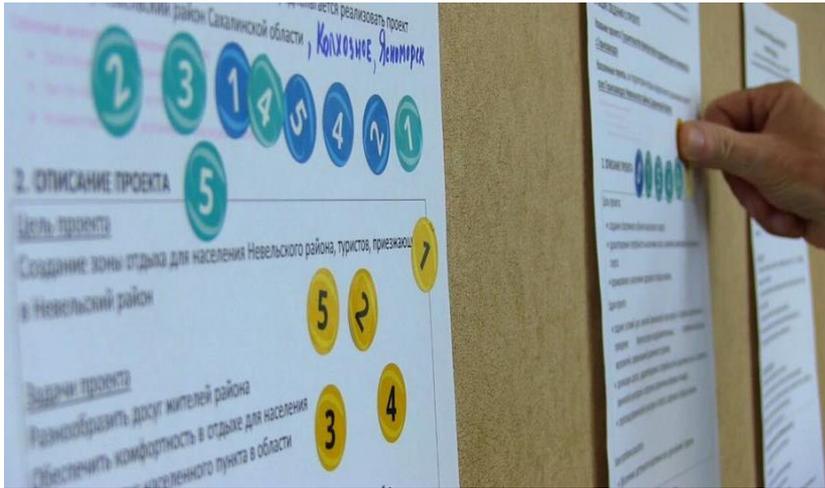
1. Two-level public discussions of project proposals:

| **Innovation** – meetings of community delegates with discussions and defense of projects

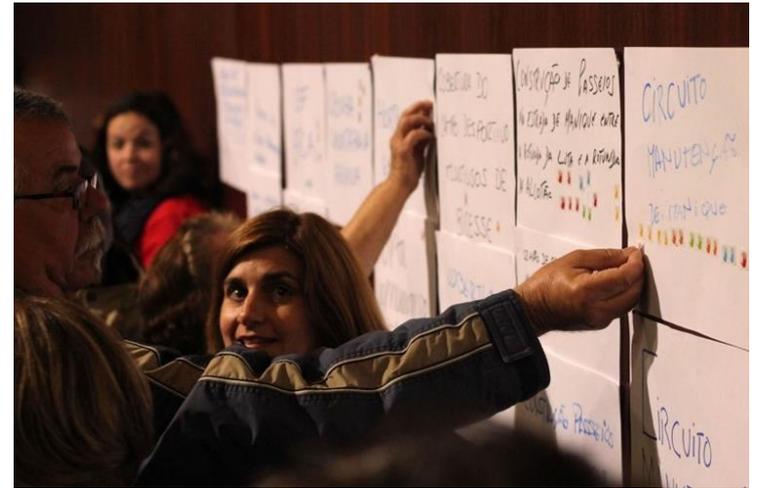
2. Online voting through the official national platform for public services
3. Comprehensive awareness-building campaign
4. Volunteer engagement

# MEETINGS OF COMMUNITY DELEGATES

## SAKHALIN

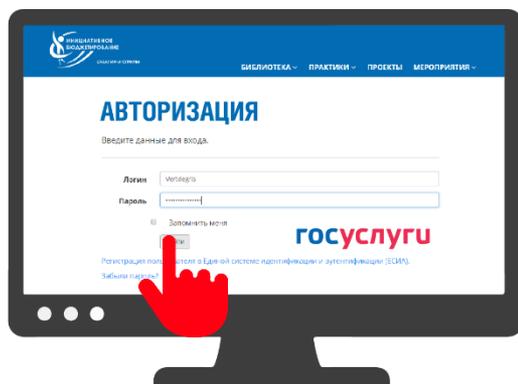


## CASCAIS

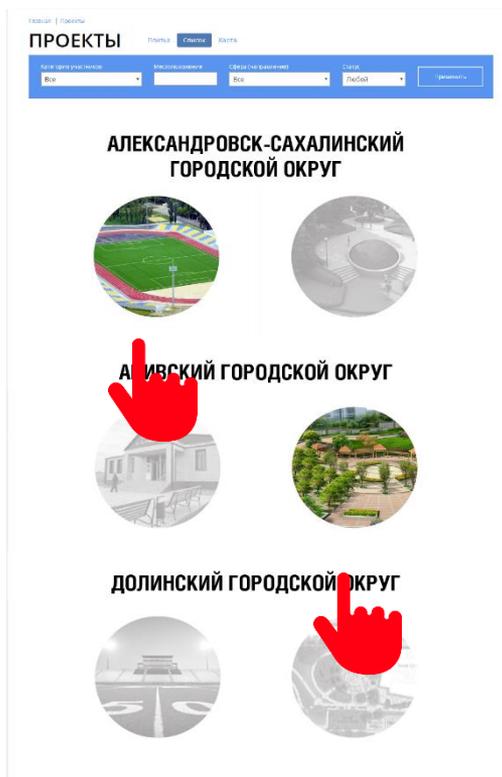


# ON-LINE VOTING

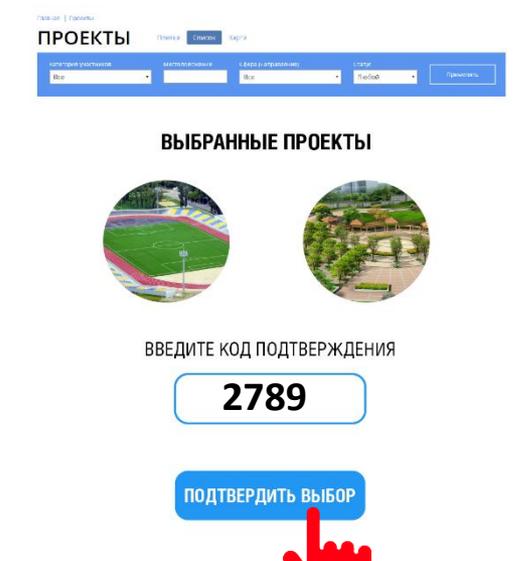
## STEP 1



## STEP 2



## STEP 3



# MOBILE INFORMATION CENTER





# TRAININGS FOR PROJECT'S VOLUNTEERS



# CHALLENGES AND PLANS FOR THE FUTURE

## CHALLENGES

- **Transparency and openness** of voting procedure
- Involvement **as many participants as possible** (increase in population coverage)
- **Online procedure of voting and authentication** through the official national platform for public services
- **Media campaign** – PORT project
- Implementation of the projects chosen by the citizens **with high quality and within the time limits** set by the rules of the PORT, Youth PB and LISP projects

## PLANS

- Conducting **trainings and other capacity building events** for project participants on a regular basis
- **Sociological survey of the population**
- In the framework of Youth PB project, **the upbringing of an active life position** of the younger generation
- **Popularization of the PB practices** of the Sakhalin Region (PORT, Youth PB) in the Russian Federation and in the world
- Development of new PB models aimed at **engaging special groups, including the disabled**



**THANK YOU!**