

Giovanni Allegretti
October 11, 2018

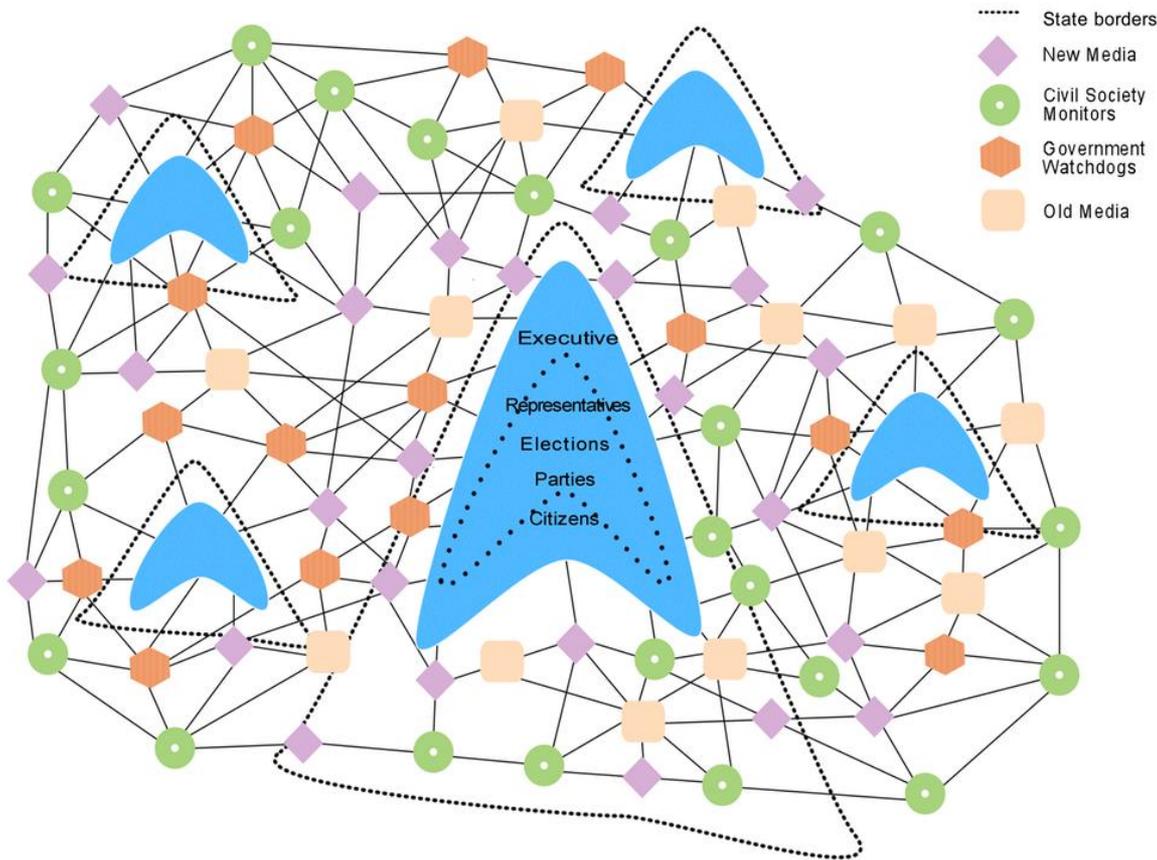
FOR PBs

FUTURE IS HYBRID,
INTERSCALAR
MULTICHANNEL
AND SYSTEMIC...

...OR IS NOT!



In post-representative politics



They live together:

Creative activism

Network logics

Monitorial democracy

- Practices of lobbying
- Tools of Democratic Innovation (deliberative polls, citizen juries, PBs, etc.)

Source: Keane (2013)

Any DEMOCRATIC INNOVATION tends to work inside an ECOSYSTEM where **forms of PARTICIPATION BY IRRUPTION and BY INVITATION** (Ibarra, 2006) meet, and are forced to dialogue

Institutions

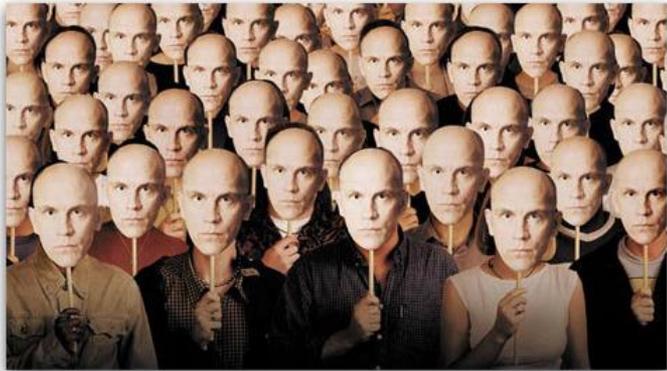


Civil society

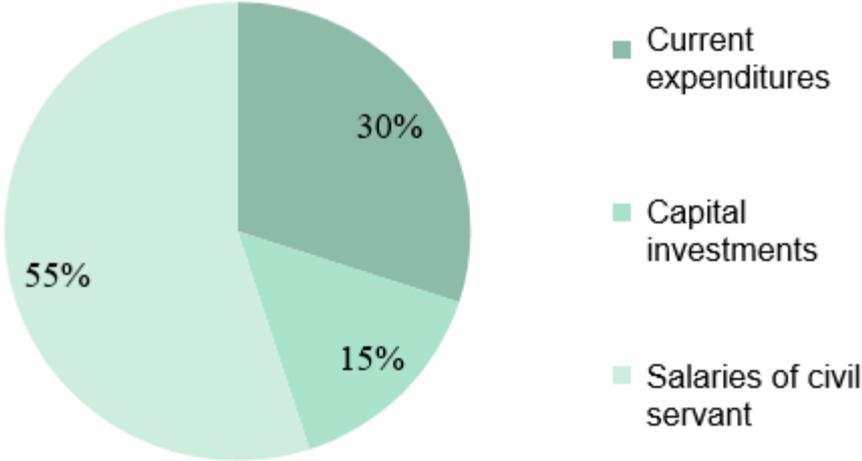


SDEGNO E CONDANNA IN TUTTE LE CAPITALI
NUMEROSI GOVERNI RICHIAMANO GLI AMBASCIATORI

PB was a son of its times, and must face a growing complexity as well as different challenges and forms of mistrust.

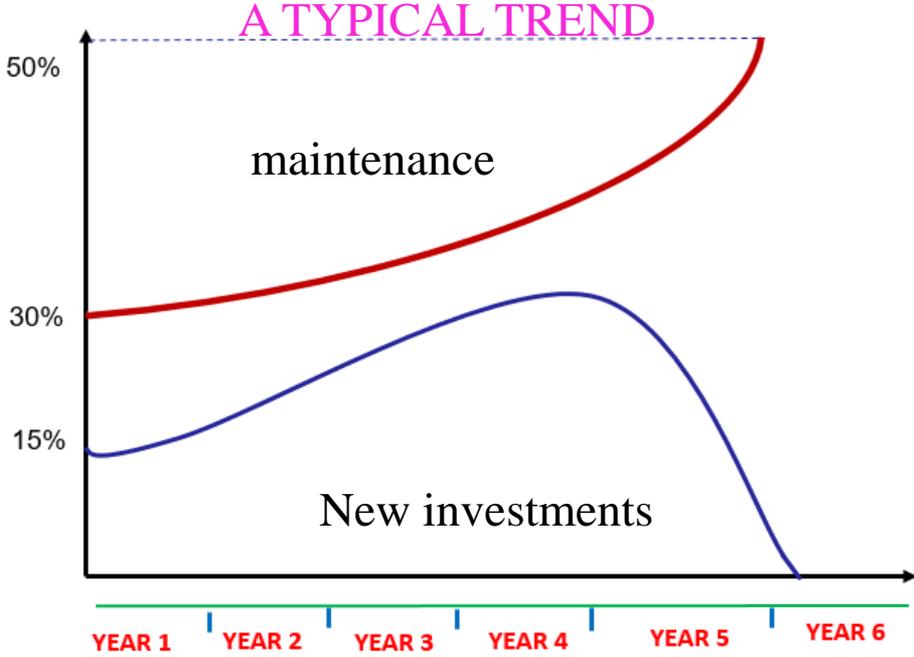


Putting MONEY in the first STEP can create enabling environment to produce new resources

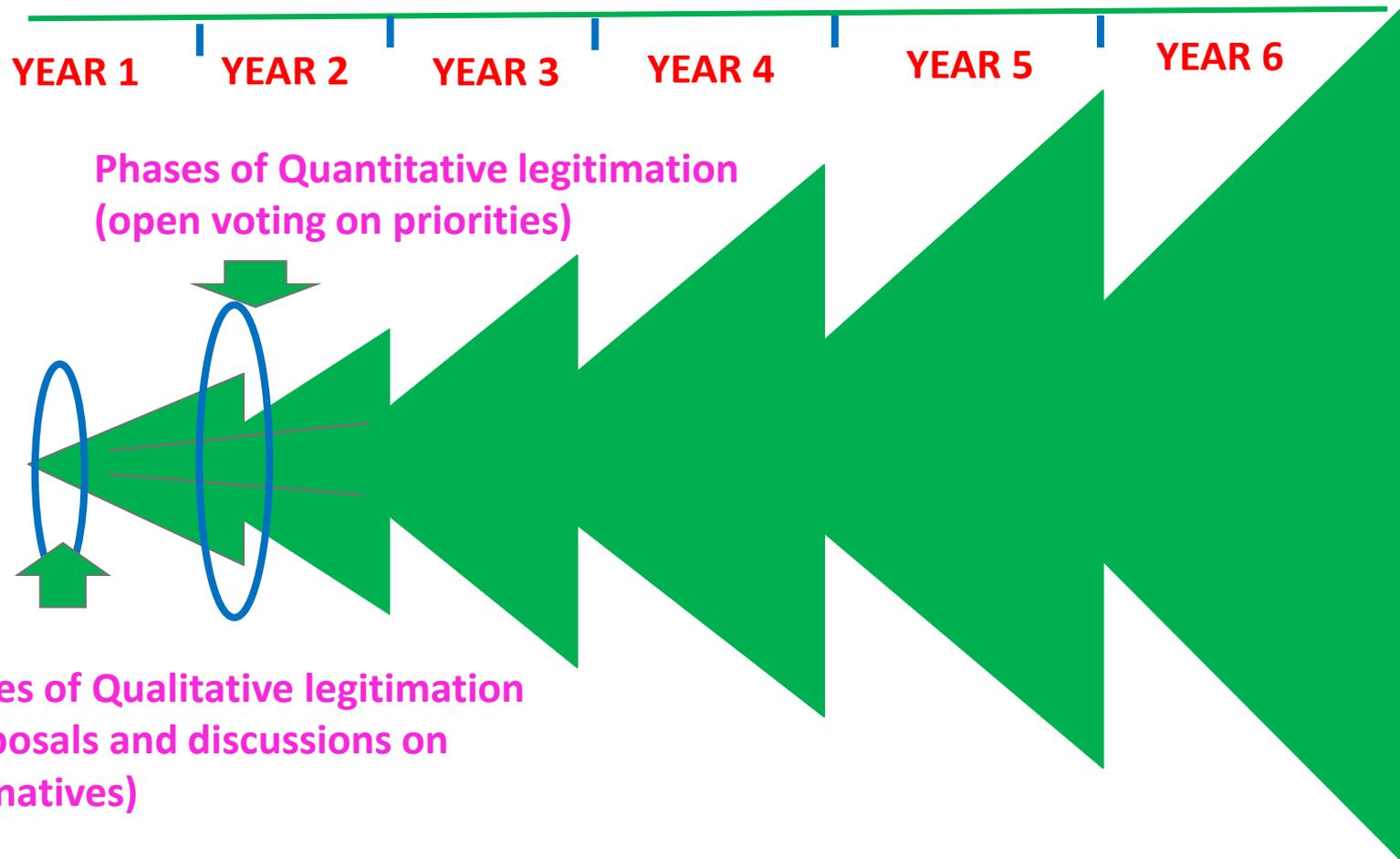


It can help to find solutions for the principle that sees the growth of investments as a multiplier of current expenditures that suffocate new investments...

If we work on “general territorial wealth” and not just to classic budgets, we can find fresh resources... (discussing about taxes, PPP partnerships, planning compensations, crowdfunding and social currencies) – THE CASE OF GROTTAMMARE



PBs is a CYCLIC POLICY, because it operates in annual (and repeated) CYCLES, with different phases that privilege the quality and/or the quantity of participants, and generate sociocultural and relational capital...



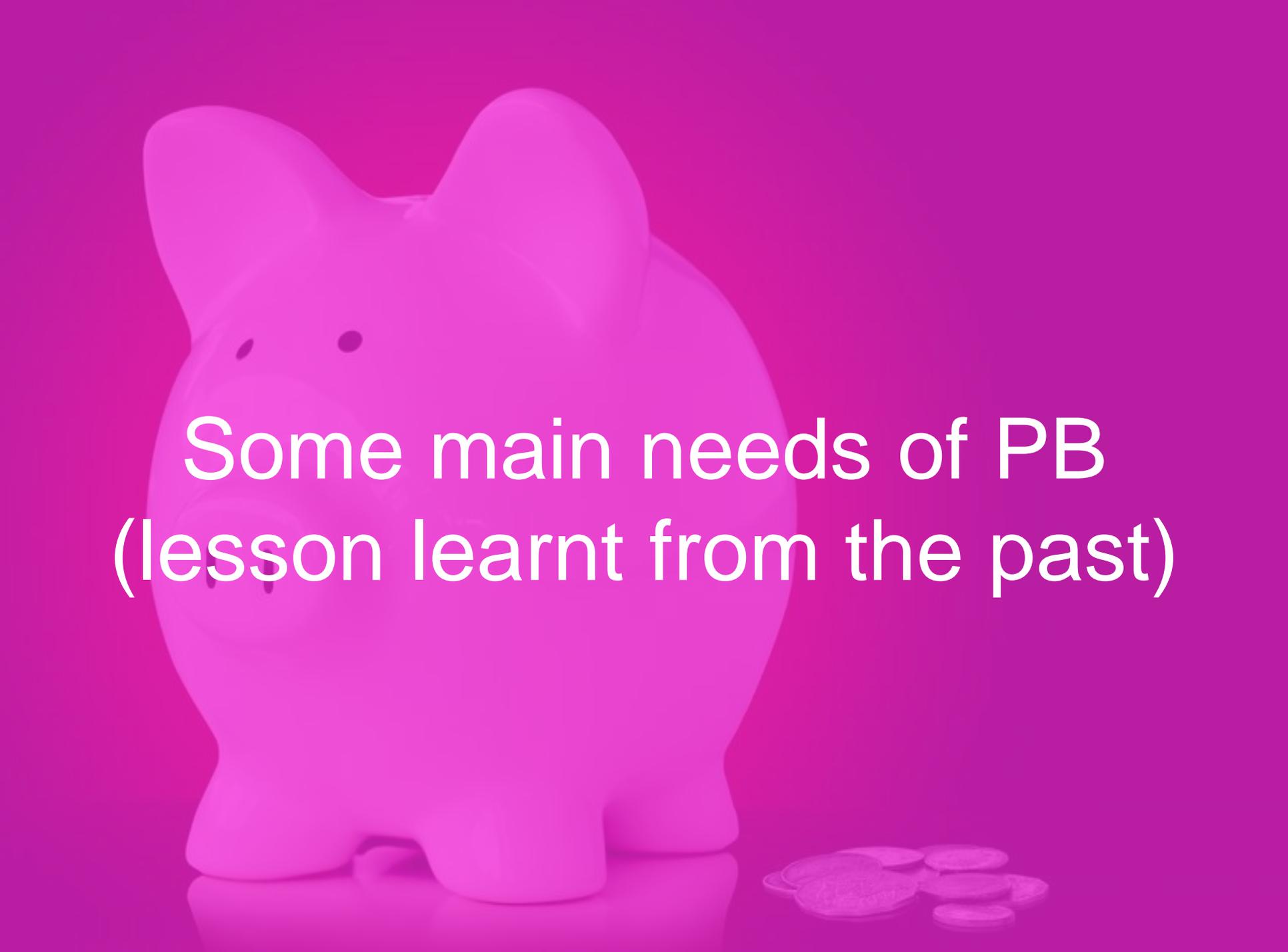
Possibly, the most important dimension of PB is the pedagogic one (that can range out the mainstream neoliberal dimension of politics and explore alternatives).
In this sense PB could be a revolution, even if through a reformistic and incremental approach...



Por Cascais,
PARTICIPO



Orçamento Participativo 2011 | 2012
Cidadania no Coração das Pessoas



Some main needs of PB
(lesson learnt from the past)

SOME EFFECTS CANNOT BE OBTAINED IF THEY ARE NOT PURSUED....

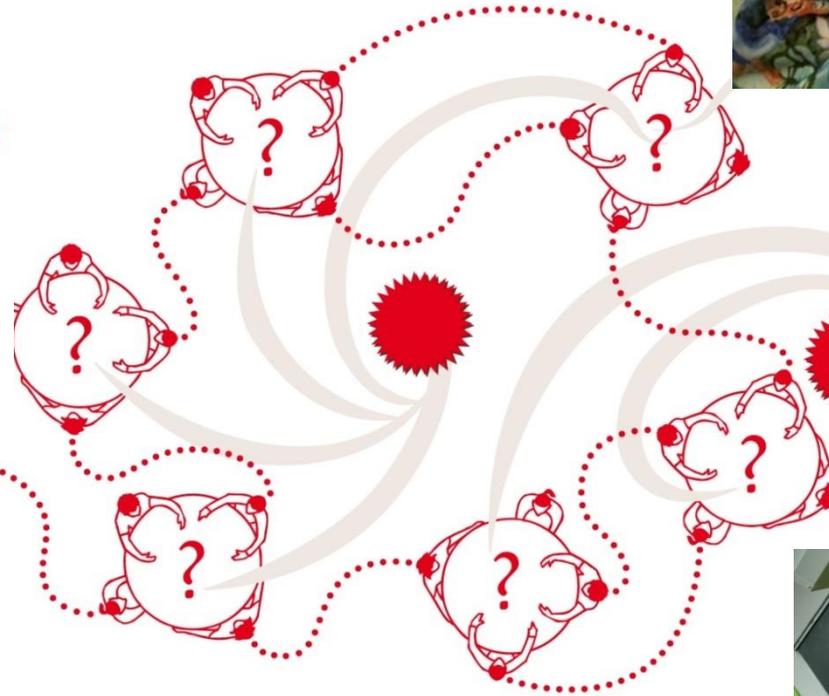
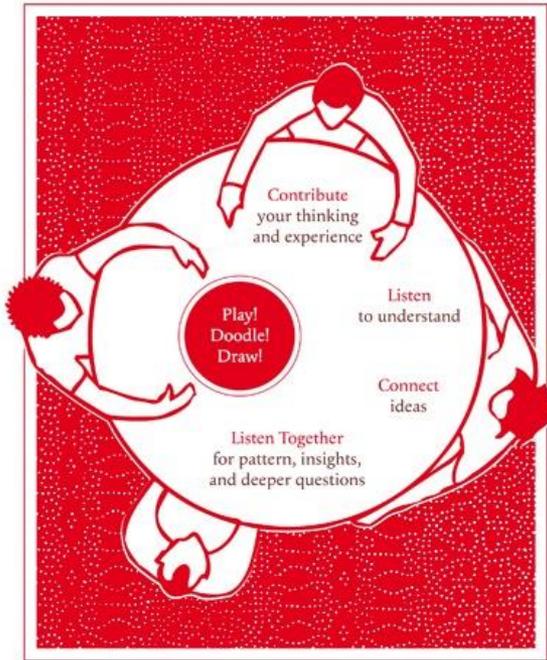


Examples from Senegal and Ecuador

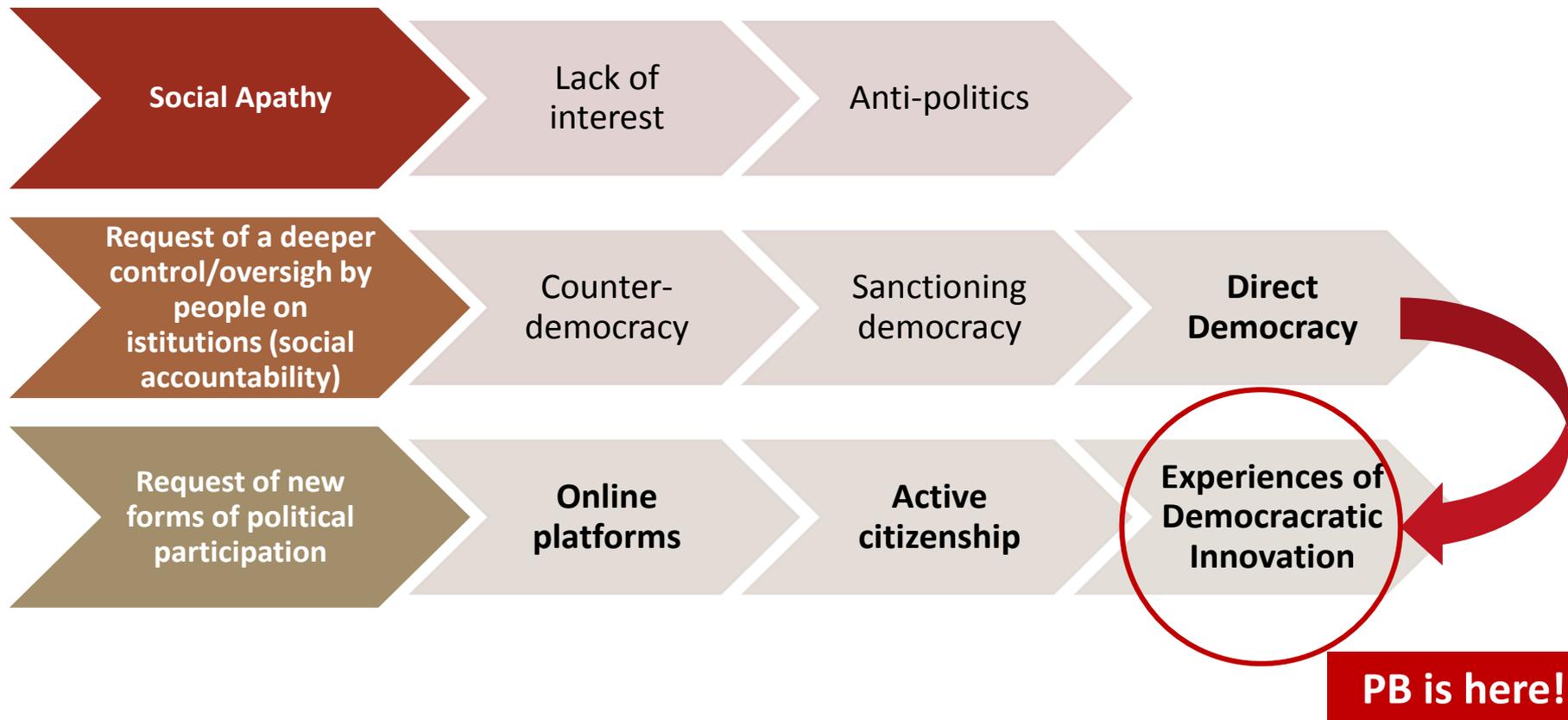


For example, social inclusion of minorities and vulnerable groups need to challenge structural inequalities and self-censorship with specific tools.

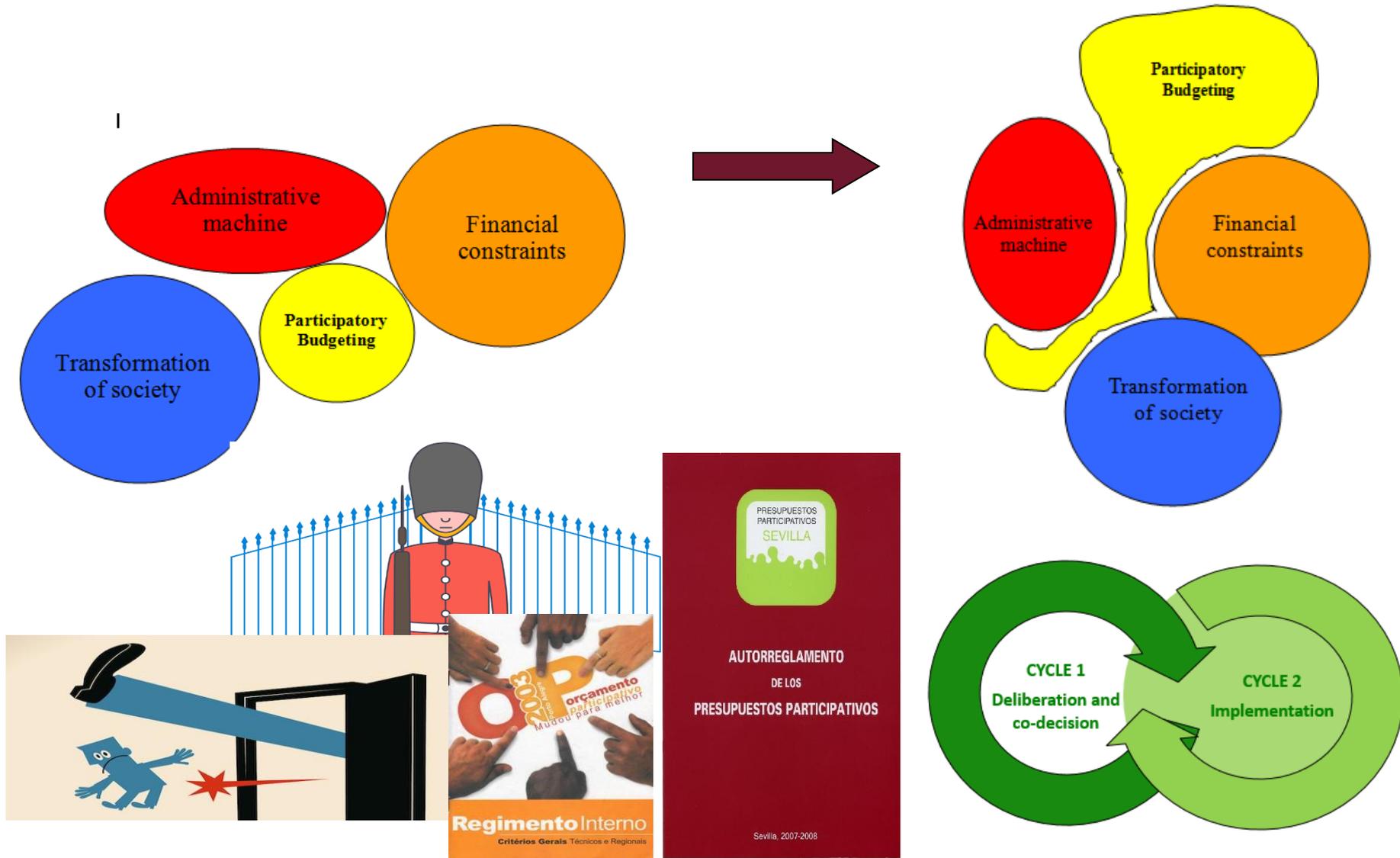
Inclusive methodologies tend today to substitute “huge assemblies” with complex organized spaces where each individual can feel at ease to speak and propose...



2) PB needs to find a dialogue (based on mutual recognition) with other answers that citizens and institutions create to the legitimacy crisis of representative democracy



3) PB NEEDS TO BET ON INCREMENTAL APPROACHES, in order to guarantee resilience, and strengthen the chain of reconstruction of trust in institutions through reducing gatekeepers...

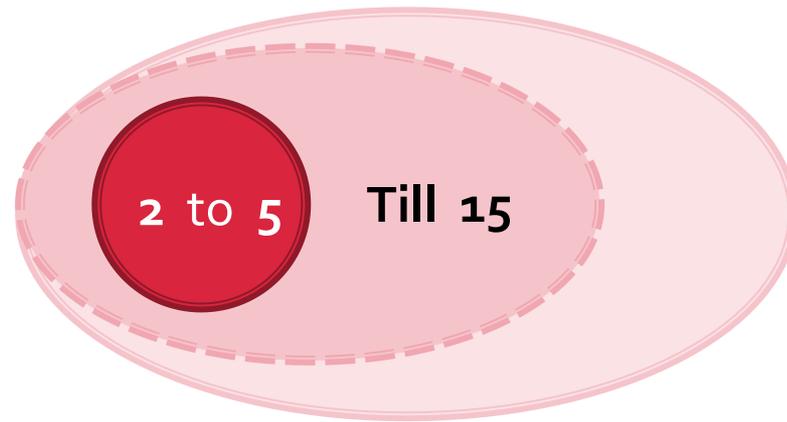


4) Giving more attention to the “management of expectations”

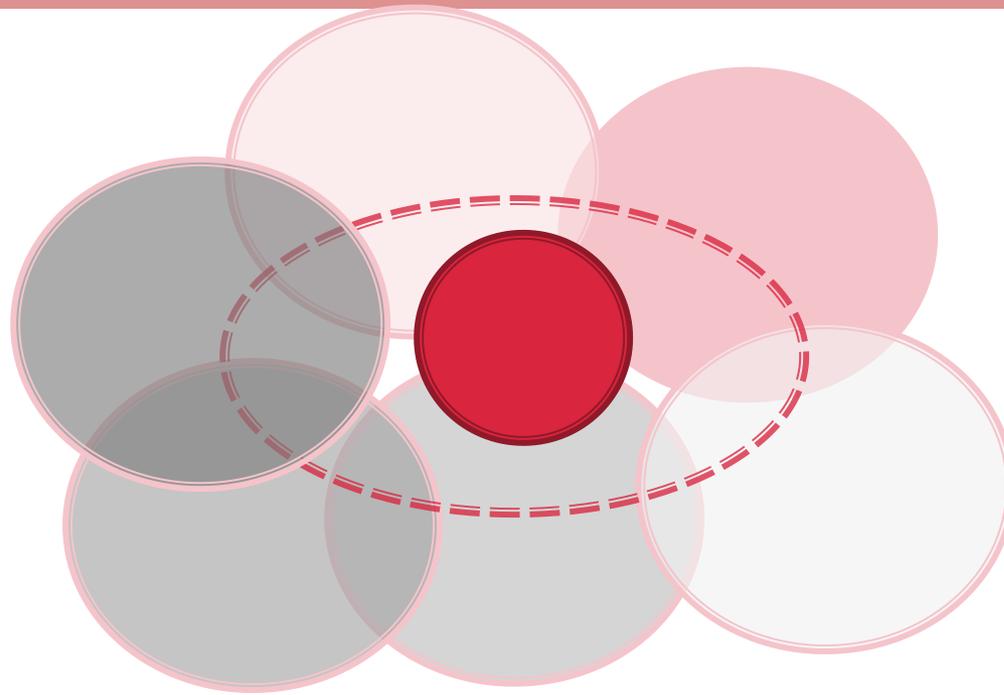


$$S \geq R - E$$

“SATISFACTION \geq RESULTS – EXPECTATIONS”

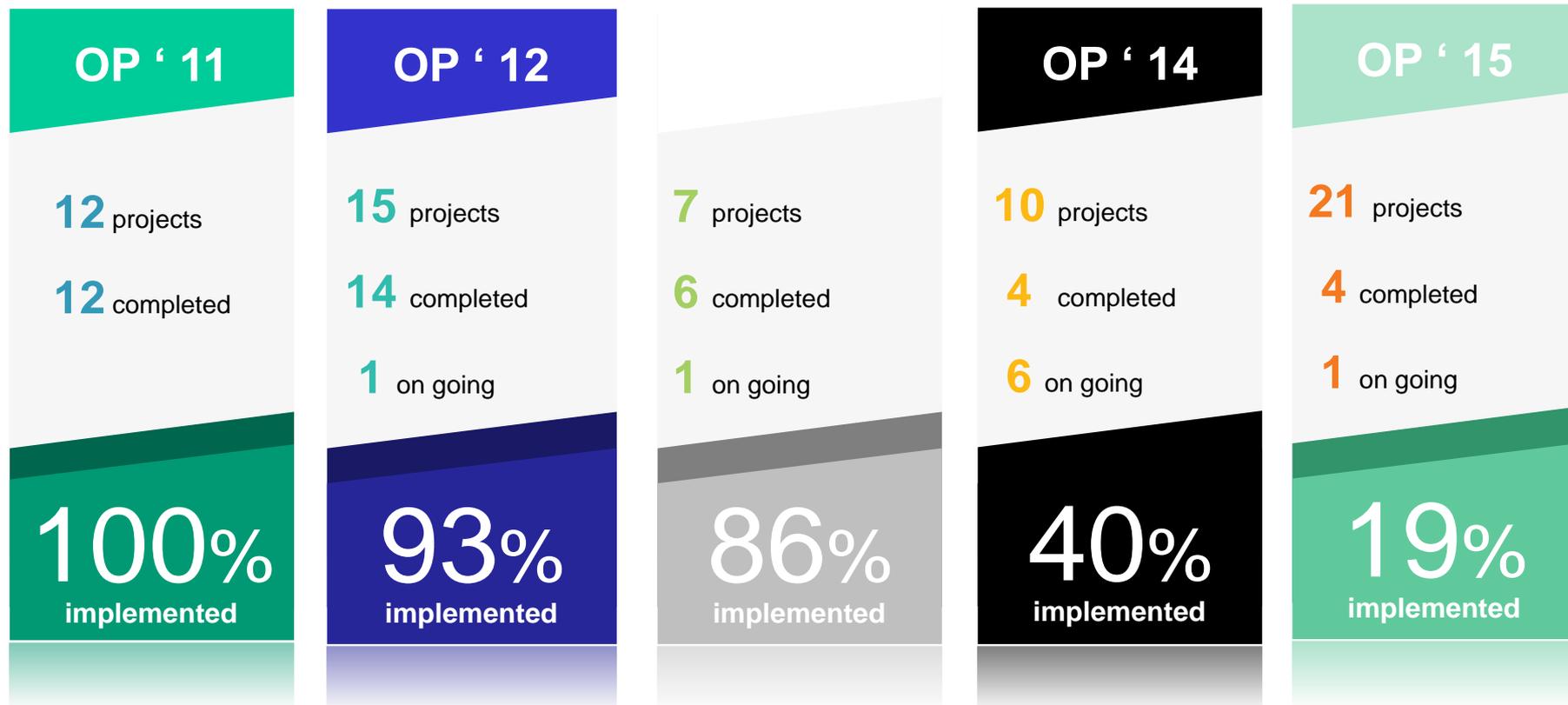


For this to happen, PBs needs to stimulate a reorganization of the institutional machine and of back-office personnel – requiring training and careful monitoring...



That's why the city that host us today is a good example to take as a reference...

PB 2011 - 2015



THE CASE OF CASCAIS (Portugal) - STRONG COMMITMENT ON IMPLEMENTATION and INCREASING RESOURCES (from 1,5 million euro to 5), MONITORING COMMITTEES

APP

CITY POINTS CASCAIS

CASCAIS



5) PB needs a **BETTER ARTICULATION WITH TRANSPARENCY**, that cannot be a product if is not a **GOAL** and **OPEN DATA** can be **NOT UNDERSTANDABLE**

QUANTO COSTA...

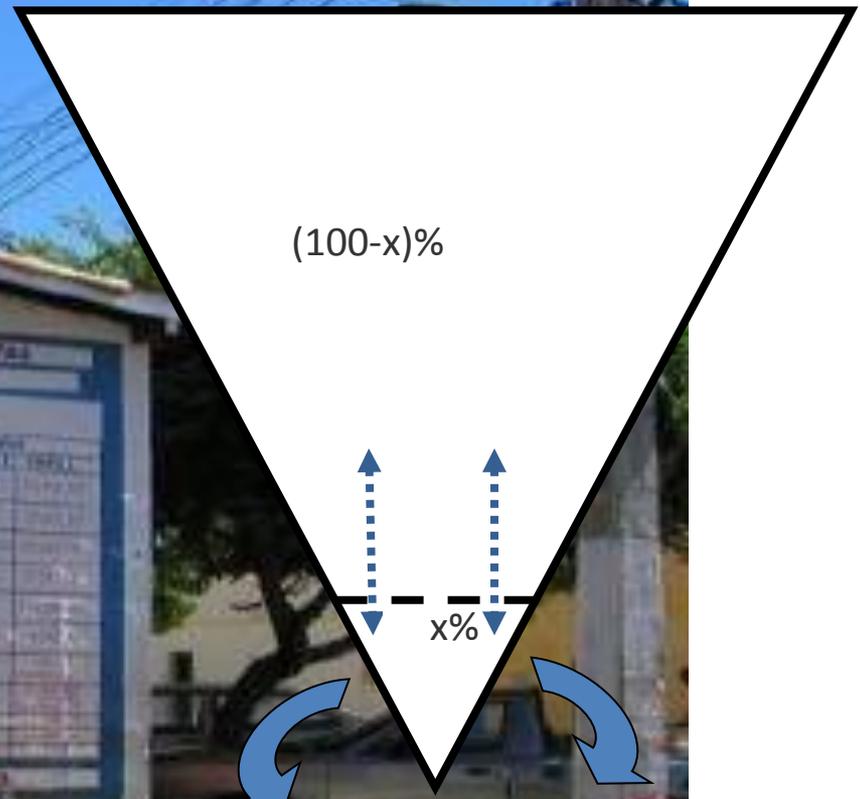
asfaltatura stradale	18 €/mq di strada	fornitura e posa in opera di un cestro	100 €
risanamento sede stradale	51,60 €/mq di strada	installazione panchina + tessaggio	175 + 75 €
realizzazione nuovi tratti marciapiede	98,40 €/mq di strada	potatura di un albero (altezza 10 - 20 m)	180 €
refacimento marciapiede	42 €/mq	potatura di un albero lungo una strada	210 €
illuminazione pubblica nuovo punto luce	1320 €	fornitura e posa a dimora di un albero	200 €
		fornitura e posa a dimora di pavimentazione in gomma sotto un attesena	1.250 €

DI COSA SI OCCUPA L'UFFICIO LAVORI PUBBLICI?

Si occupa della realizzazione di tutte le opere pubbliche nonché delle manutenzioni straordinarie dei servizi presenti sul territorio comunale.

IMMOBILI STRADE CIMITERI SCUOLE IMPIANTI SPORTIVI

8



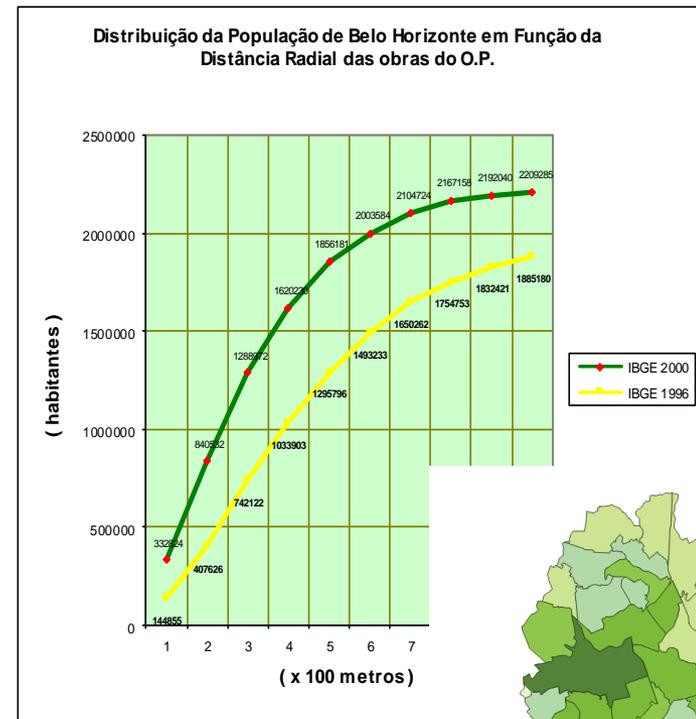
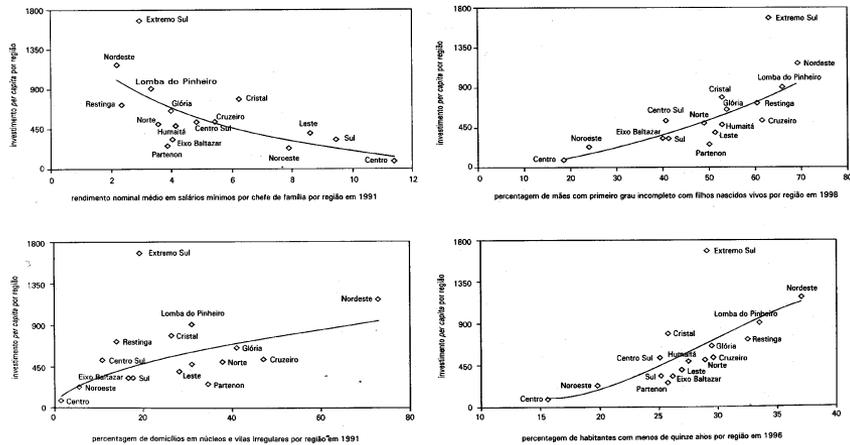
O Índice de Transparência Municipal (ITM) permite ao cidadão e ao gestor aferir o grau de transparência do seu município através de uma análise da disponibilização aos cidadãos nos websites das Câmaras Municipais.

Os municípios podem obter ajuda consultando a metodologia e descrição dos indicadores ou deixando as suas dúvidas na nossa Central de Ajuda.

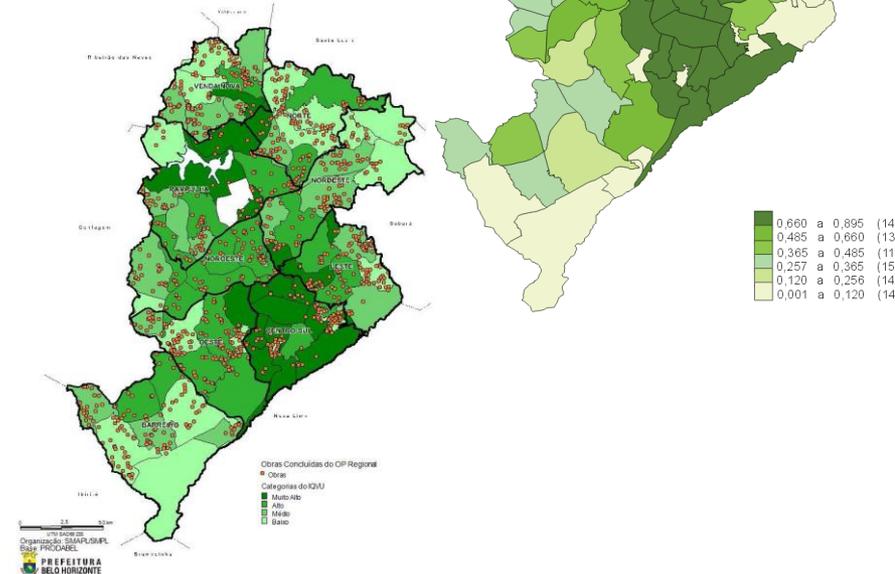
Consulte os resultados dos anos anteriores: [2013] [2014] [2015] [2016]

6) Finally, PB needs to better incorporate goals of REDISTRIBUTIVE JUSTICE to tackle inequalities and unfairness

Figura 2. O OP teve um efeito redistributivo nos investimentos realizados ao longo período 1992-2000. As regiões com maior rendimento nominal médio por chefe de família receberam menor montante de investimento *per capita*. As regiões com maior percentagem de mães com primeiro grau incompleto de domicílios e núcleos irregulares e habitante com menos de quinze anos receberam maior volume de investimento *per capita*



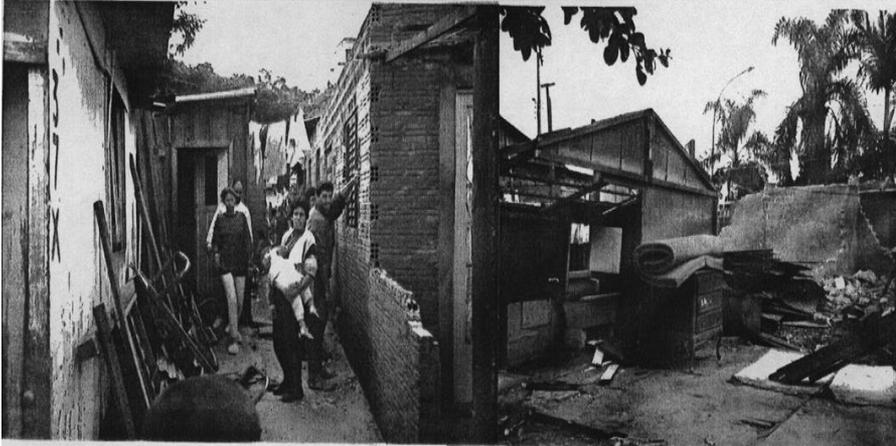
Empreendimentos Realizados no Orçamento Participativo Regional por Anos/Rodada de Aprovação - Belo Horizonte - 2011



Justice and Equality does not mean that they are the same thing but they complete each other



To be meaningful PBs must create new rights and being part of a larger “Right to the City”



These images relate to the reconstruction of a slum – and a battle about **the right of poors to the Centre** in the slums of Vila Planetario and Vila das Placas (Porto Alegre, 1991-1999)



A map of Europe with numerous red dots scattered across the continent, representing data points. The dots are more densely clustered in Western and Southern Europe, particularly in Spain, France, and Italy, and more sparsely distributed in Northern and Eastern Europe. The text is overlaid on the map.

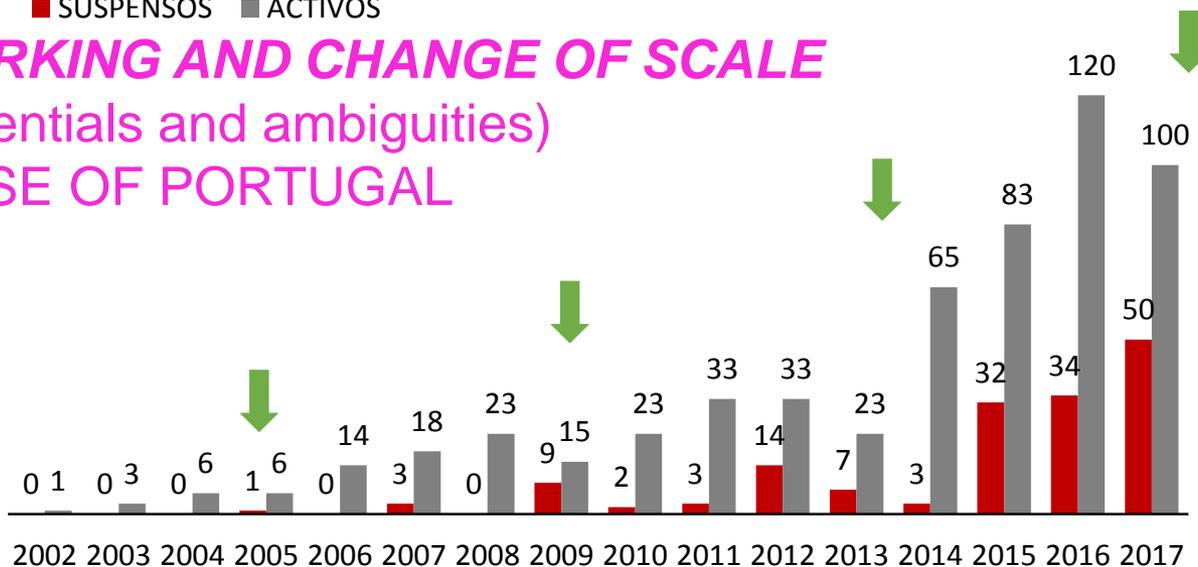
Virtuous dynamics,
showing the future path

■ SUSPENSOS ■ ACTIVOS

NETWORKING AND CHANGE OF SCALE

(with potentials and ambiguities)

THE CASE OF PORTUGAL



Chronology

238 PBs between 2002 e 2017 (158 died)

PORTUGAL PARTICIPATORY BUDGET

PARTICIPATORY BUDGET FOR SCHOOLS

YOUTH PARTICIPATORY BUDGET



New unique experiments of outreach



Alfandega da Fé



Tomiño e Vila Nova da Cerveira



New experiments of CROSS SELLING

(To be central, PBs must be known, and recognized within the entire administration, as well as by the population)

FACTURA

EMASA
Empresa Municipal
Agua de Málaga S.A.

Nº DE FACTURA: 2000-0562 771 FECHA DE EMISIÓN: 10/07/2006

POLIZA 48.441-2

LUCÍA DE MIGUEL LÓPEZ
C/ MARQUÉS DE LARIOS Nº 20
29015 - MÁLAGA

DATOS SUMINISTRO
Titular: LUCÍA DE MIGUEL LÓPEZ
DNI / NIF: 33.368.421 -K
Dirección: C/ MARQUÉS DE LARIOS Nº 20

Lección inicio periodo: 08/05/2006 00m³
Lección actual: 18/07/2006 189m³

Diferencia de lecturas:
Facturado: 21 m³
21 m³
Caudalador Nº: 0331021184 Calibre 15mm
Fecha instalación: 24/11/2005

Tipo de consumo: Doméstico

CONSUMOS HISTÓRICOS

Consumo medio diario (m³/día)

CONCEPTO	IMPORTE
Abastecimiento Agua	10,45
Desalación	4,40
Saneamiento	3,35
Depuración	4,27
Canon de Mejora	0,76
Otros	0,00
SUBTOTAL	23,43
IVA	1,64

Subtotal de pago sin descuentos: 16006/2006

TOTAL FACTURA 25.07€

TARIFAS
AGUA POTABLE Y DESALACIÓN
SANEAMIENTO Y DEPURACIÓN
CANON DE MEJORA

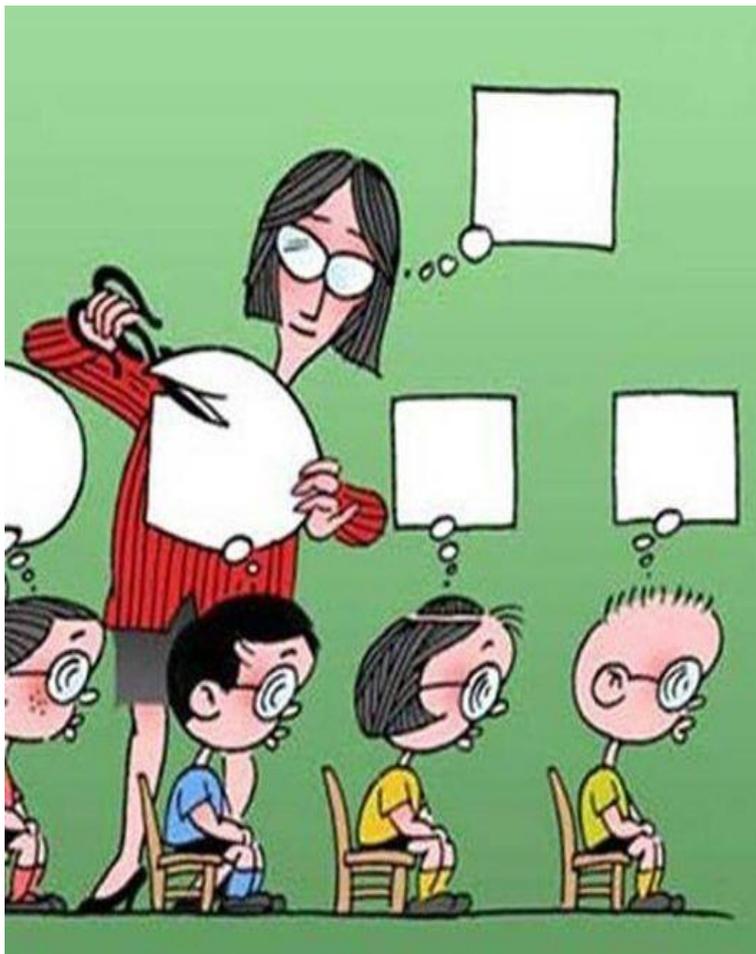
PUBLICADAS EN
B.O.P. 06/12/2005
B.O.P. 06/12/2005
B.O.P. 14/07/2006

Ver al dorso el detalle de la facturación

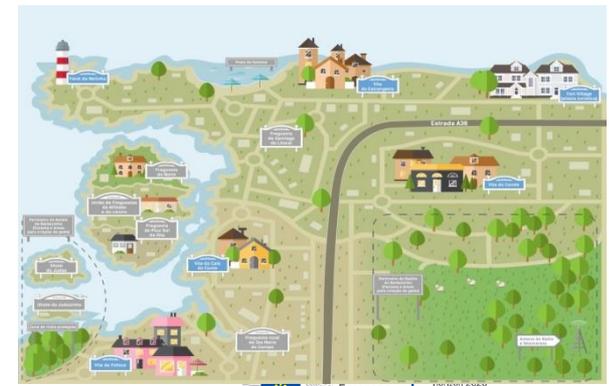
ORCAMENTO PARTICIPATIVO 16
22 OUT A 20 NOV **VOTE**

CONSEJO PARTICIPATIVO

Empresa Municipal Agua de Málaga S.A. C.I.U.N.07.0015



Lot of training and the use of ART, and role-games are improving the quality of proposals by people (prefiguring outputs), and making the language of politics and the LAW more understandable...



Nossa Comunidade no

orkut



Participe!!!

facebook

Inscrição

Facebook vous permet de rester en contact et de



Mur
Infos
Photos

OPJTrofa > Photos

Communauté

Photos de OPJTrofa



Photos du mur
1 photo



Photos du p
1 photo



fotógrafos de Maringá

Esta comunidade é dedicada a todos os fotógrafos de Maringá e região, de todas as categorias, social, comercial, profissional, hobbyistas e todos amantes da fotografia, que quer trocar ideias nos mesmos ideais...

Participa
participa: 234567890
moderadores: Vanessa, Daniel
tipo: pública
local: Maringá, Brasil
criado em: 16 de Outubro de 2005 22:34
membros: 105

tipo	postagens	última postagem
DISCUSSÃO	10	09/02/07
COMENTÁRIO	10	04/02/07
FORO	9	04/02/07
ARTIGOS	6	28/01/07
OUTROS	6	27/01/07

ORÇAMENTO PARTICIPATIVO DIGITAL



A cautious role of ICTS for involving who is not there

The natural and fast “irruption” of ICTs must be problematized:

BROUGHT MANY BENEFITS:

In terms of numbers of participants

Of timely responsiveness

Increase of control

Attractiveness for those who have no time for face-to-face meetings...

EMPHASIZED SOME PROBLEMS:

New exclusions (digital divide, different alphabetization)

Superficiality in the use and laziness in participation (click-activism)

Redundancy of proposals (and self-referenciality in voting)

HENCE, ICTs BROUGHT AMBIGUITIES:

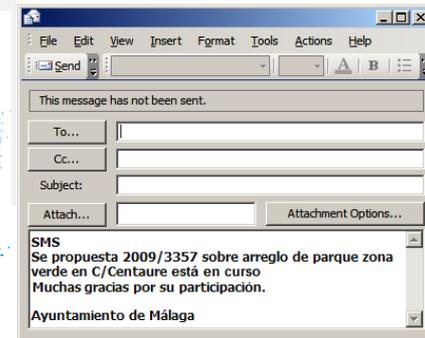
In terms of conflict between channels (competition to attract participants and different – often clashing - philosophies)

... AND A POTENTIAL NOT TOTALLY EXPLOITED:

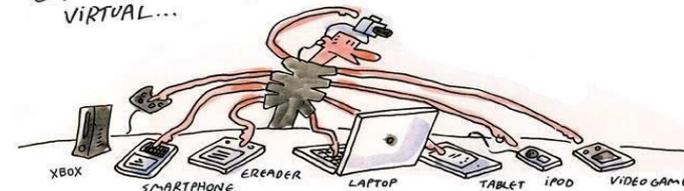
In terms of inclusion

In terms of transparency

In terms of responsiveness



NOVAS ESPÉCIES MODERNAS:
O HOMEM-POLVO
VIRTUAL...



The importance of CO-PLANNING the PB cycles, the rules and even the max use of technologies...

(The case of WUPPERTAL)





Self-ruling and specific processes for vulnerable people are **NEEDED** to overturn excludions (the acses of Seville, Taiwan) and to fight against **CULTURAL SELF-CENSORSHIP...**

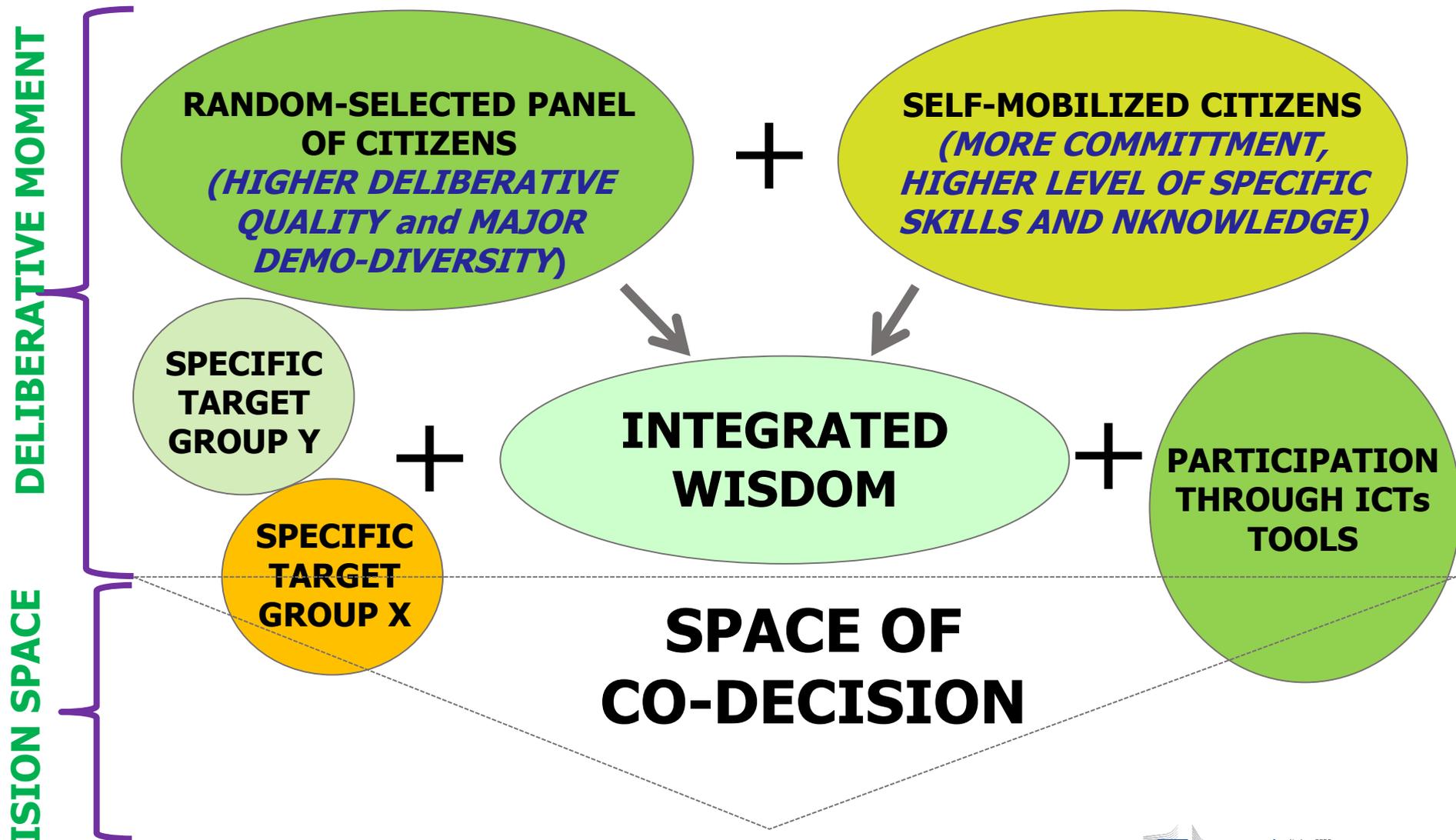


RETHINKING the dialogue between PB and **COLLABORATIVE POLICIES** (new partnerships and crowdfunding, especially for management and maintenance phases) and **linking PB to PROJECT OF LOCAL DEVELOPMENT** (cooperatives, small enterprises)



The Miraflores Park in Seville (and old garbage dumping site)

Increasing quality and *demodiversity* through “variable geometries” and “hybrid multichannel structures” that attract different people, and enrich quality of proposals



No..it needs to take the LEADERSHIP in systems connecting different multichannel processes

Ferramentas Colaborativas

Ferramentas de Concertação

Demandas Individuais

Ferramentas de Elaboração

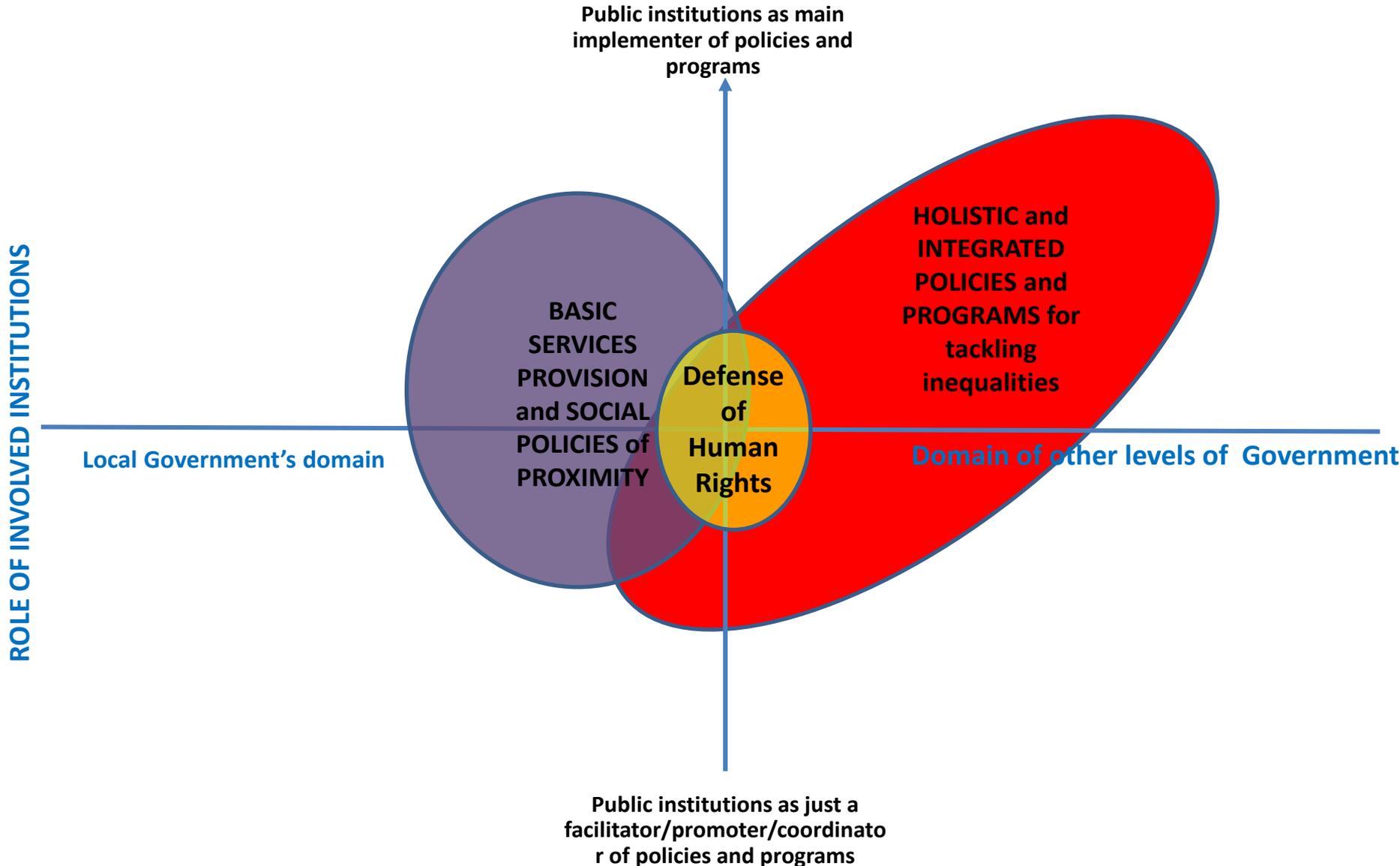
Demandas Coletivas



AN OPEN CONCLUSION

With this changes, participation is changing role and location inside POLITIES

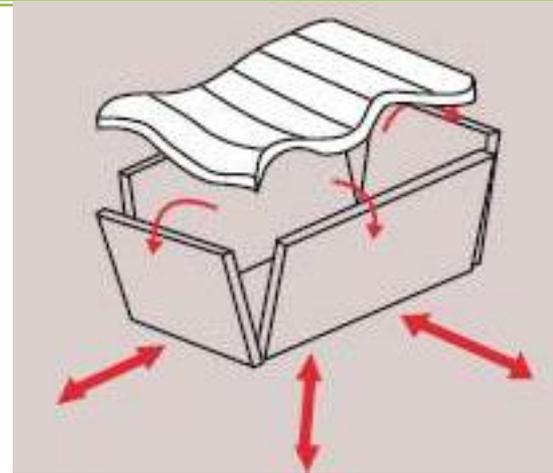
TERRITORIAL SCALE OF INVOLVED INSTITUTIONS



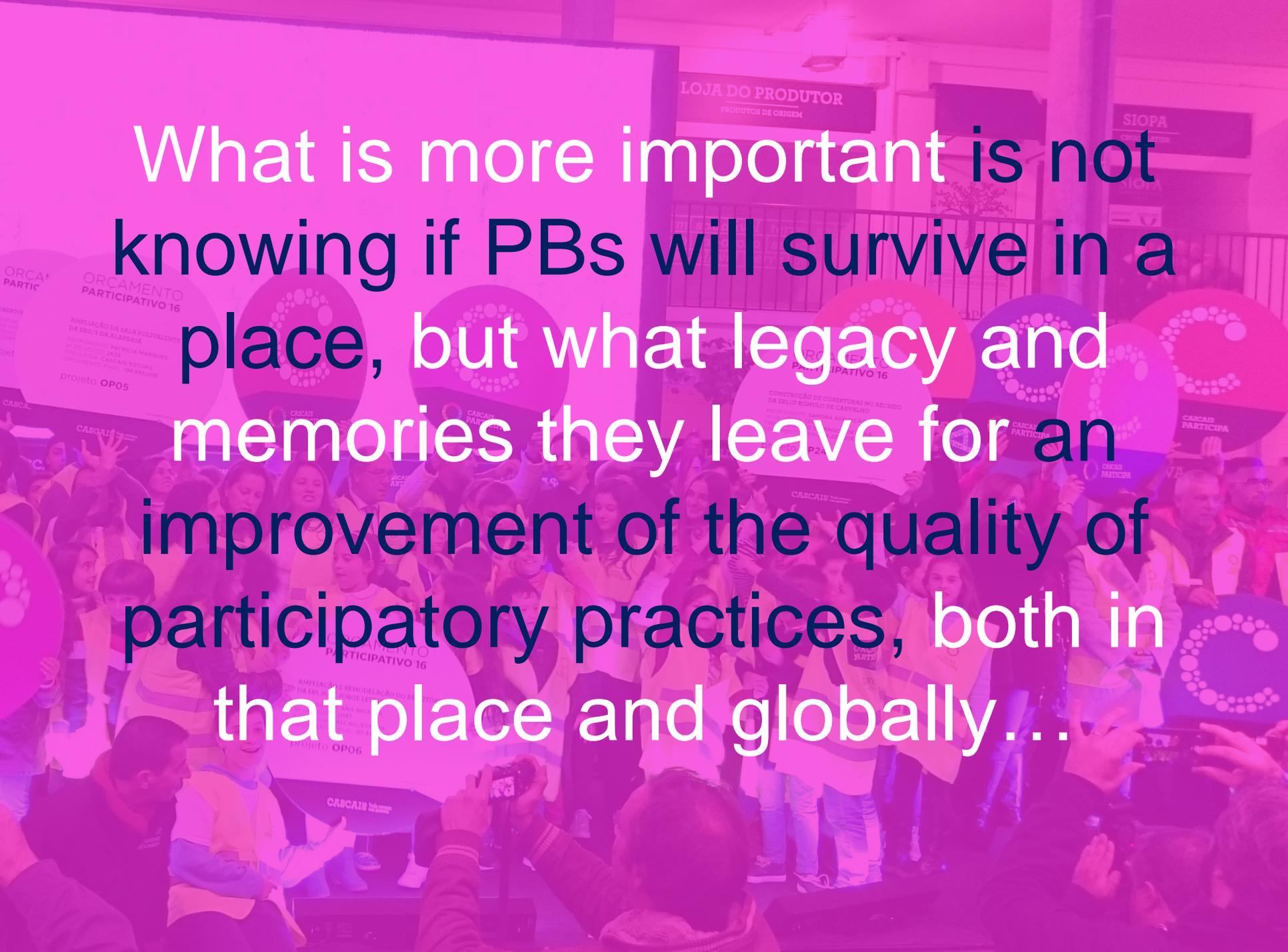
The ultimate GOAL

In reshaping PB within an ecosystem of other tools, and in a transcalar perspective, is that of contributing to shape part of an **antiseismic cage**...

Reconstructing MUTUAL TRUST between citizens and institutions through ECOSYSTEMS OF PARTICIPATION **with different channels of dialogue,** **that together can** foster an ECOLOGY OF KNOWLEDGES (de Sousa Santos, 2007)



What is more important is not knowing if PBs will survive in a place, but what legacy and memories they leave for an improvement of the quality of participatory practices, both in that place and globally...



While analysing PB, we must
shift attention from

**DELIBERATIVE
DEMOCRACY** to a

DELIBERATIVE approach to
DEMOCRACY as a whole,

also reimagining party
structures and constitution-
making through participation





Thanks a lot for your attention!

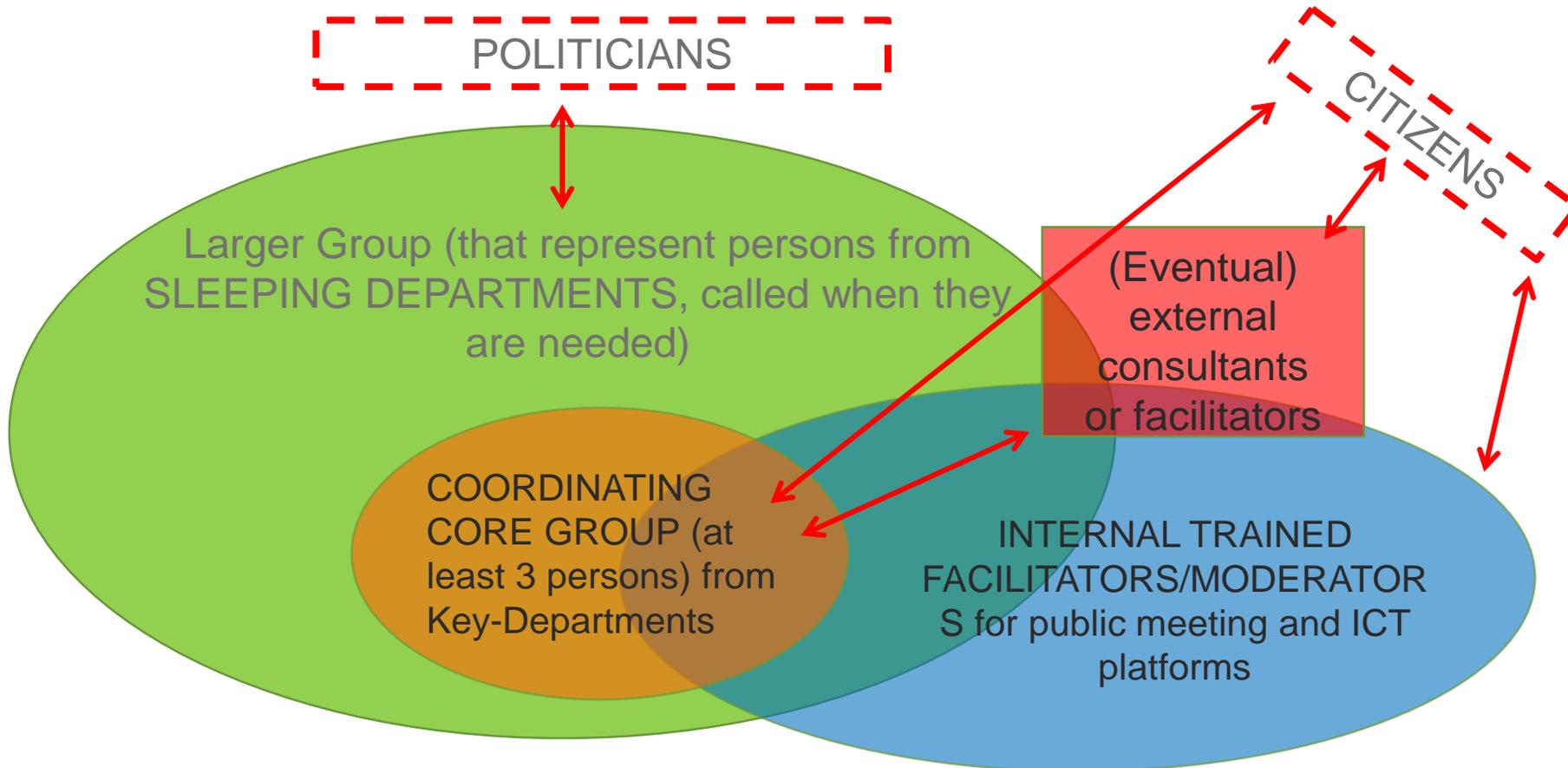
Questions are welcome!



A handwritten signature in black ink that reads "Giovanni Allegritti".

giovanni.allegretti@ces.uc.pt
allegretto70@gmail.com

A better organization of back-offices is also needed, to make PB function



The PB Staff looks like a variable geometry of Departments, with FIX appointed persons in each one (possibly chosen on the base of voluntary candidatures) and a FIX CORE GROUP in charge of coordinating